

## APPENDIX 1

Expression of Interest letter to LWARB June 2016



Please reply to: Deborah Collins  
Tel: 020 7525 7630  
Email: [deborah.collins@southwark.gov.uk](mailto:deborah.collins@southwark.gov.uk)

Wayne Hubbard  
Chief Operating Officer  
The London Waste and Recycling Board  
(via email)

18<sup>th</sup> June 2015

Dear Wayne

As you know, the London Borough of Southwark has been reviewing LWARB's proposals to create a new entity to assist Local Authorities to grow and manage their commercial waste businesses. At this preliminary stage our impressions are positive and we think the project has real merit.

We understand that the Outline Business Case now being prepared for LWARB's internal consideration is by its nature speculative and that no guarantee has been made regarding the future development of the project. Similarly, our own borough can't unequivocally support proposals until we have had the opportunity to participate in the development and review the output of a Detailed Business Case which sets out precisely how any new arrangement would work.

However, based on the information available at this stage, we are supportive of the proposals and wish to participate in the development of the Detailed Business Case stage. Depending on the work carried out in this next stage we see good prospects of joining any arrangements which are subsequently set up.

To that end I'm pleased to confirm that officer resource has been identified to support the next stage of the work and that this work, during its preparation and upon completion will be reviewed by the authority with a view to committing to participate in the new enterprise providing it meets our current expectations and business needs.

Yours sincerely

A handwritten signature in black ink, appearing to read "Deborah Collins".

Deborah Collins  
Strategic Director, Environment & Leisure Department

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